Building the 15minute city in Cleveland

### **TOD Policy & TDM Program**

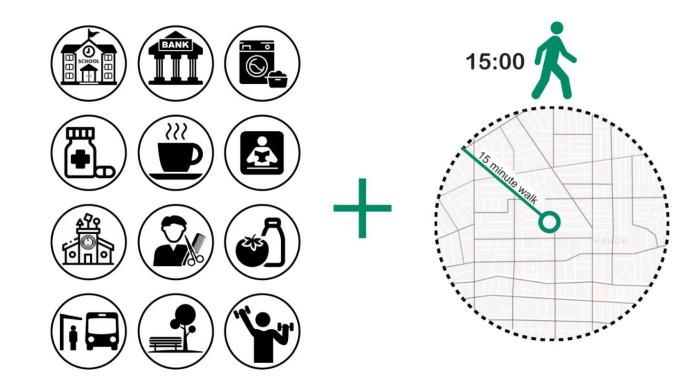


CITY OF CLEVELAND Mayor Justin M. Bibb

### **The 15-Minute City**

A vision of Cleveland where every resident can thrive, accessing needs and amenities within a 15-minute walk, bike ride, transit trip, or car ride.

Cleveland is already accessible within a 15-minute car ride, so the focus must be on walking, biking, and public transit.





### What is TOD?

Transit-Oriented Development is a land use pattern that centers mixed-use, walkable developments around transit infrastructure. It prioritizes mobility for people and reduces dependency on cars as the only reliable or convenient mode of transportation.

TOD in Cleveland is a focus for new investment, but permitting TOD along our existing transit corridors makes it easier to maintain and renovate existing buildings.





### What is TDM?

Transportation Demand Management (TDM) focuses on understanding how people make transportation decisions and influencing people's behavior to use existing transportation infrastructure in more efficient ways.

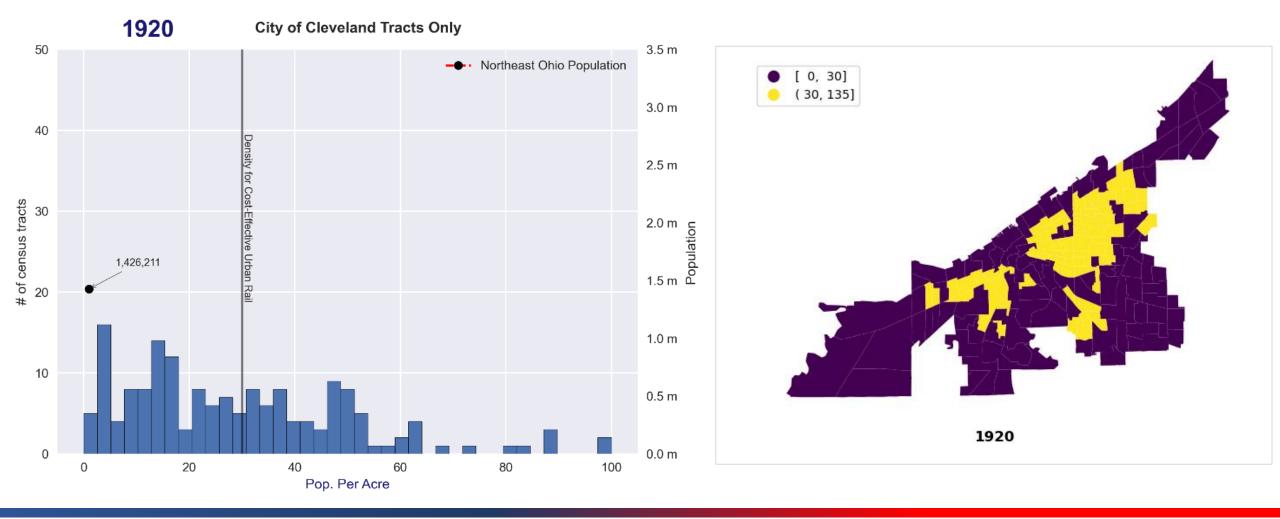
TDM guides the design of transportation and infrastructure so that options other than driving are naturally encouraged and transportation systems are better balanced

Simply put, it is a set of strategies aimed at maximizing traveler choice



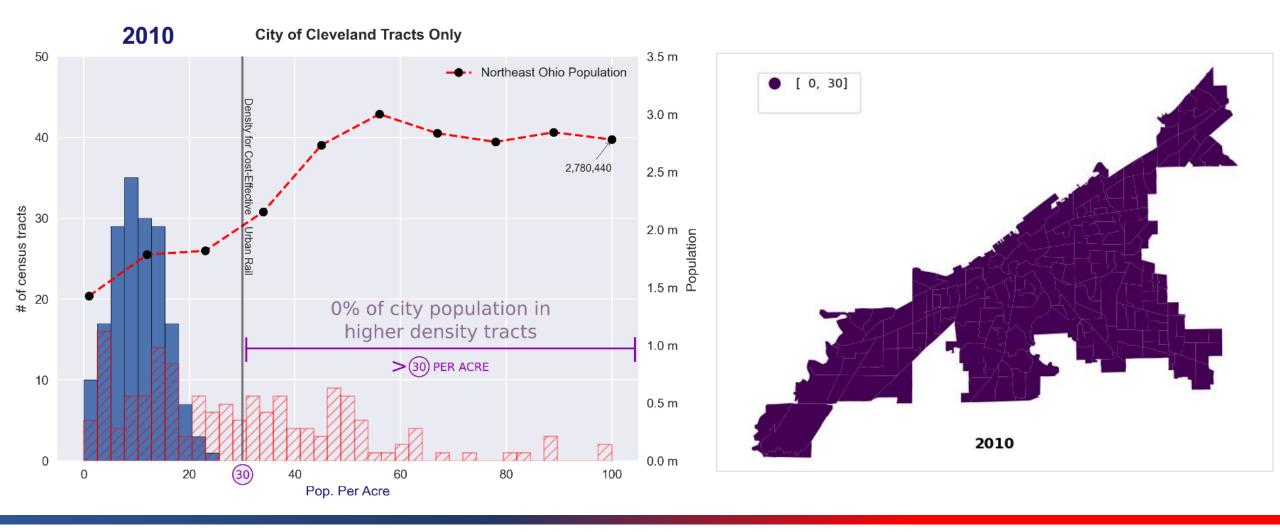


### **Cleveland's Past**





### **Cleveland's Present**

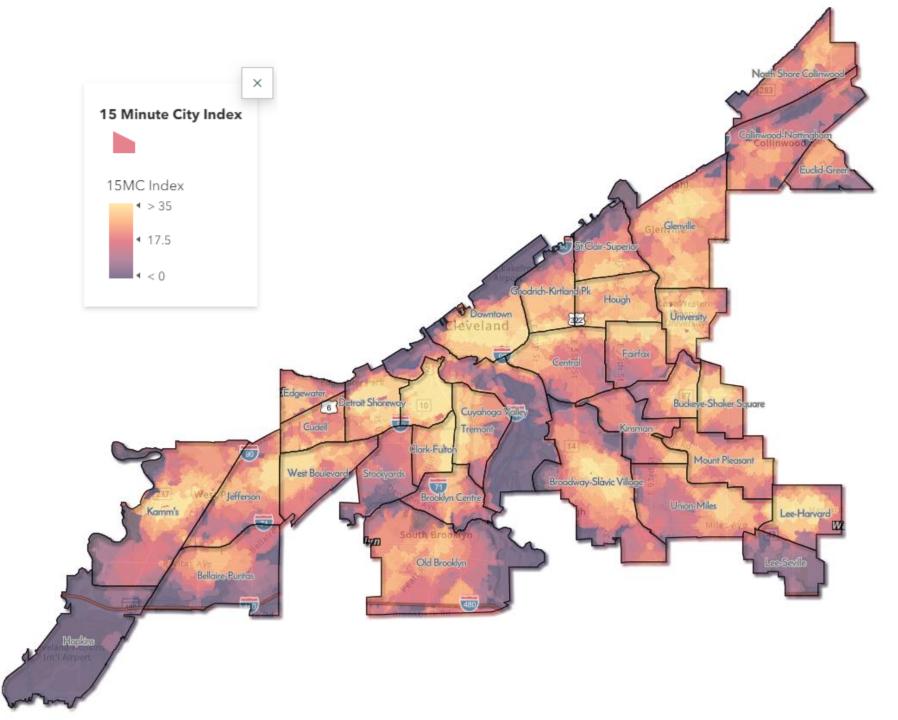




TOD and TDM as an expression of the 15-Minute City Framework

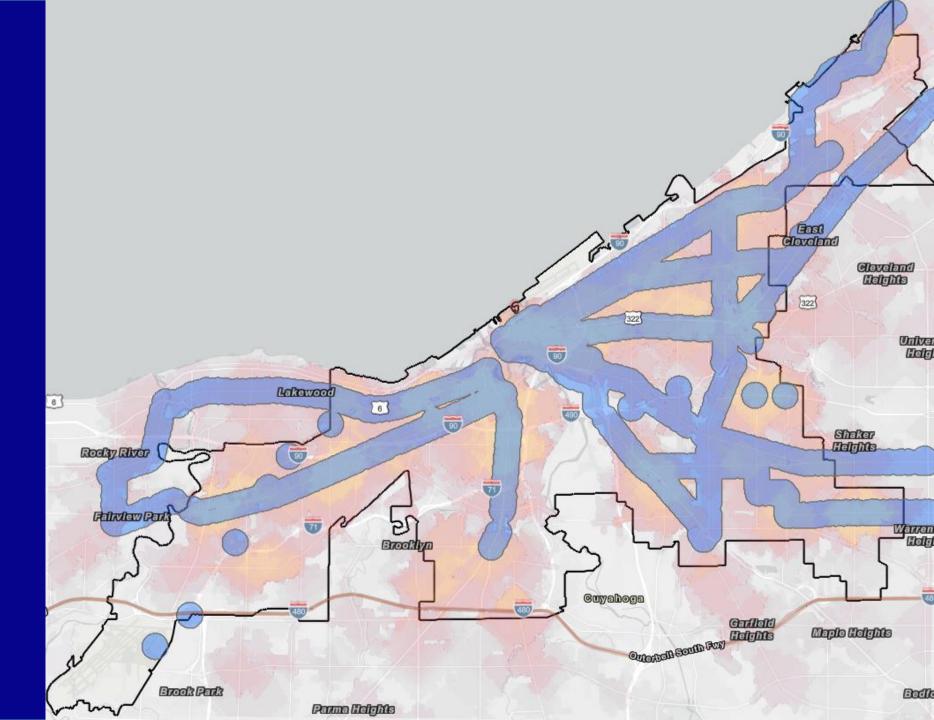
Goal:

Permit and support vibrant, dynamic neighborhoods where residents can meet their needs and desires within a 15-minute walk, bike ride, or transit trip.



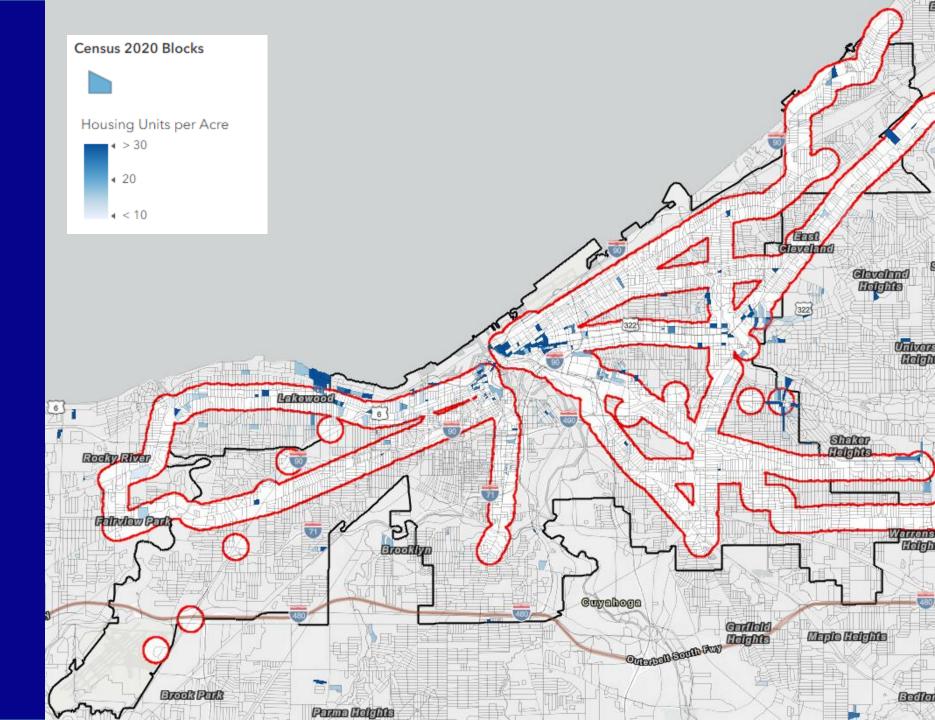
### High Frequency Transit Corridors act as the "TOD Zone"

The area within ¼ mile radius (5 min. walk) of a high-frequency transit (15min. or less) transit stop



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The area within ¼ mile radius (5 min. walk) of a high-frequency transit (15min. or less) transit stop



# **47% POPULATION**

73% Non-white / Latinx population

# 40% OF CITY BY LAND

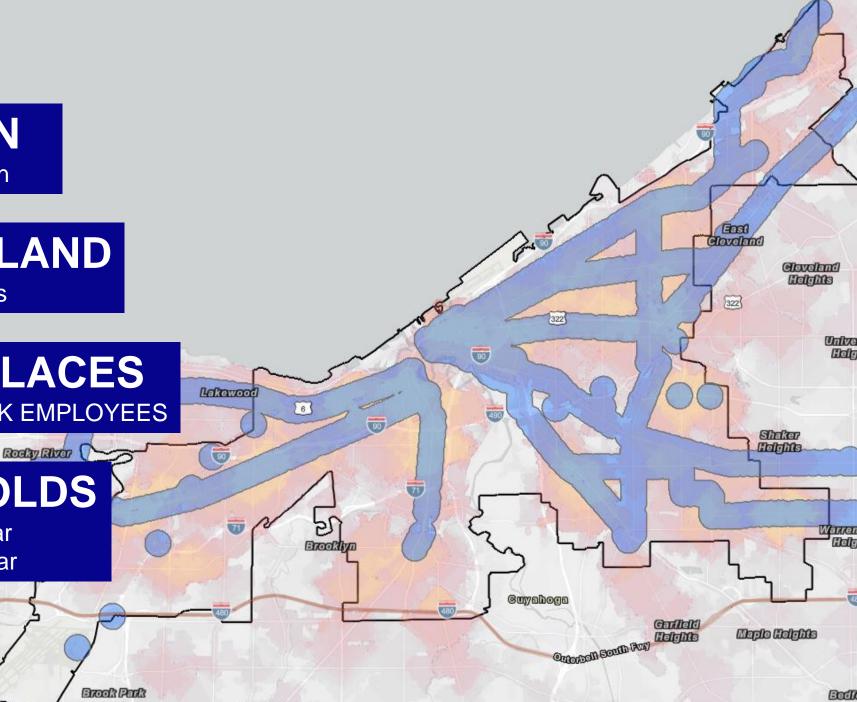
56% Cleveland-owned vacant lots

# 78% ALL WORKPLACES

80% WORKPLACES FOR BLACK EMPLOYEES

# 23% of HOUSEHOLDS

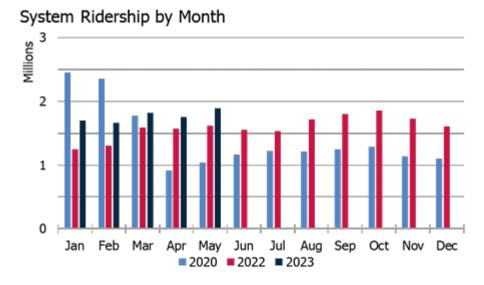
in the TOD zone do not have a car 70% of households have 0 or 1 car



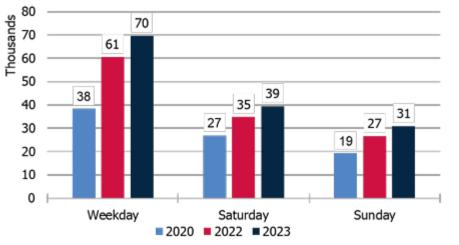
Parma Helphts

### **Transit Use**

~8% of employed residents commute via public transit (ACS 2021, 5-year estimates)



May Avg. Ridership by Day Type (no Paratransit)



RTA Ridership Report (May 2023)



### **Strategies**

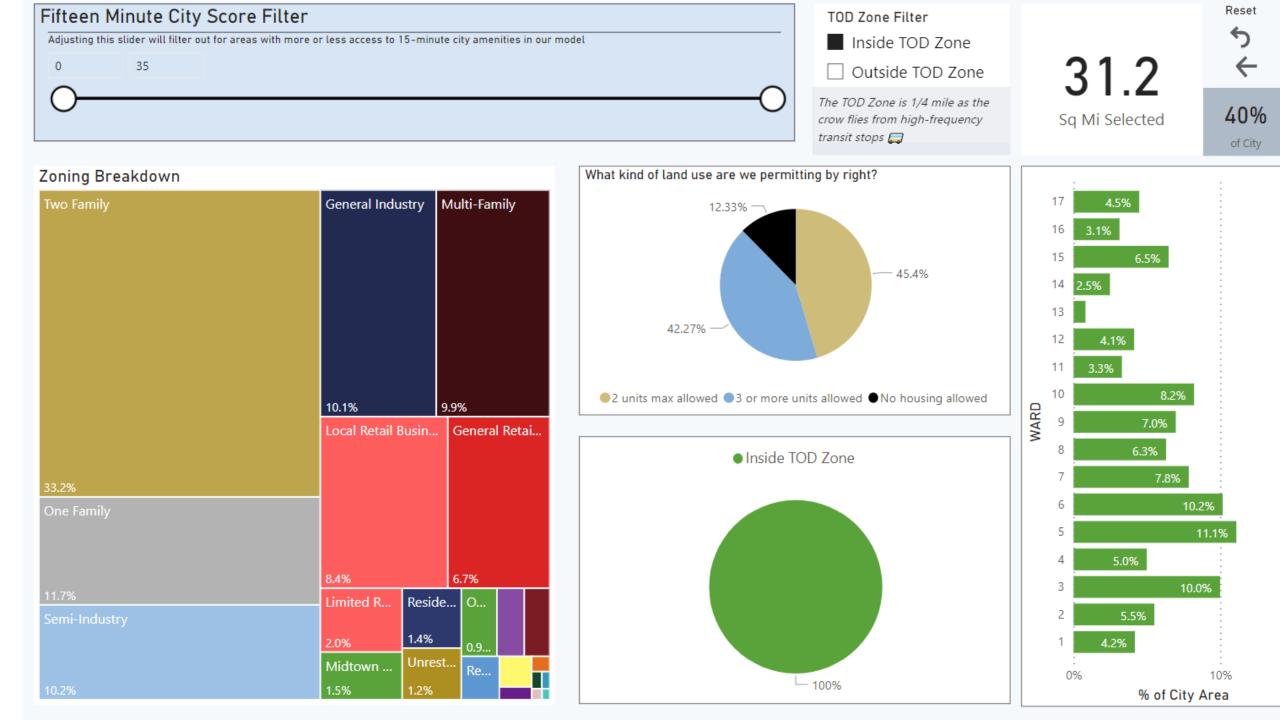
**01** Swap out mandatory off-street parking requirements for TDM in the TOD Zone

- Applies to new construction, but also new uses/change of use for existing buildings
- Easier to build new, easier to reuse old
- **02** Establish TDM Program and necessary processes

Later:

- **03** Zoning Map Updates: permit a mix of uses by-right near high frequency transit stops
  - Often the areas around HF stops are zoned for only single/two-family uses





### **Key Takeaways**

- O1 Zoning on ~60% of the land within a 5-minute walk of HF Transit does not permit more than 2 units of housing to be built.
- **02** Over 17,000 vacant lots are within the TOD Zone (5-minute walk of HF Transit)
  - Flexibility is needed here on housing: from ADUs Missing Middle to large-scale Multi-Family
- **03** This condition is a public emergency intersecting public health, climate, municipal finance, and human thriving.



# Why Parking?

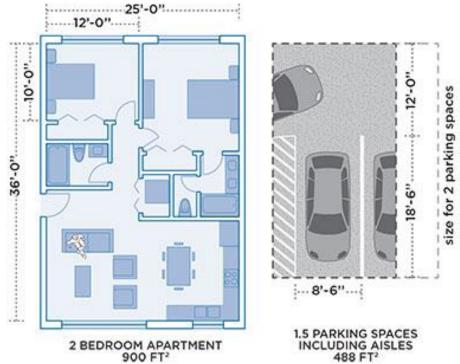
Parking is required by driving – it pushes land uses farther from each other, making it harder and less convenient to walk, roll, bike, or use transit.

Equity

- ~25% of Cleveland households do not have a car
  - 70% of households within a 5-minute walk of HF Transit have 0 or 1 car
- ~20% of Clevelanders are too young to drive -Mandatory parking requirements are exclusionary

Opportunity

- Over 200,000 jobs are within a 5-minute walk of HF Transit
- More than 75% of people who work in Cleveland work within the TOD Zone
- More 2,800 acres of vacant land within TOD Zone





## **Transportation Demand Management**

STRATEGY	STRATEGY SUMMARY	TDM Points Earned	
TRANSIT-A	Subsidize transit passes at 100%	8	
TRANSIT-B	Subsidize transit passes at 75%	6	
TRANSIT-C	Subsidize transit passes at 50%	5	
TRANSIT-D	Subsidize transit passes 25%-49%	4	
TRANSIT-E	Transit stop investments	3	
INFO-A	Transportation information kiosk	3	
INFO-B	Pedestrian and Cyclist Wayfinding	3	
ACTIVE-A	Streetscape improvements	7	
ACTIVE-B	Bicycle parking	3	
ACTIVE-C	Long-term Bicycle Facilities	5	
ACTIVE-D	Host and subsidize shared mobility at 100%	6	
ACTIVE-E	Host and subsidize shared mobility at 50%	3	
ACTIVE-F	Bicycle repair station	2	
ACTIVE-G	Bicycle maintenance services	3	
ACTIVE-H	Bicycle fleet	6	
ACTIVE-I	Bicycle valet	4	
PARKING-A	Parking supply reduction	2-10	
PARKING-B	Unbundle parking	5	
PARKING-C	Parking cash out: non-residential	6	
PARKING-D	Short-term parking provision	6	
CAR-A	Car-share	4	
CAR-B	Car-share membership	6	
HOV-A	Vanpool services	6	
HOV-B	Shuttle services	6	
HOUSING-1	10% low-income units or 5% very low-income units	4	
HOUSING-2	20% low-income units or 10% very low-income units	6	
HOUSING-3	30% low-income units or 15% very low-income units	8	
HOUSING-4	100% of units are affordable	10	
FAMILY-A	On-site child-care	7	
FAMILY-B	Family amenities and storage	7	
DELIVERY-A	Delivery area	5	
DELIVERY-B	Delivery services	7	

Example 1: Stokes West Project

- Tier Placement
  - $\circ$  261 dwelling units = Placed in <u>Tier 4</u> (>100 dwelling unit threshold).
  - o Requires **30** *TDM Points* to fulfill TDM Program requirements

• Mandatory parking minimums waived

Strategy	Points	Description			
TRANSIT-D	4	Subsidize transit passes at 40% for tenants			
ACTIVE-A	7	Streetscape improvements that prioritize pedestrian bicyclists, and transit riders			
ACTIVE-C	5	Provide secure, long-term bicycle parking on-site			
ACTIVE-F	2	Provide a bicycle repair station for tenants			
ACTIVE-H	6	Provide a bicycle share fleet for tenants			
PARKING-B	5	Unbundle parking spaces from tenant rent			
ACTIVE-E	3	Provide shared mobility hub (scooters, bikes) on-site			
TOTAL	32				



### **TDM Requirement Tiers**

Tiers are determined by any project attribute crossing that tier's threshold.

	Applicability		Project Characteristics			
TDM Tiers	New Construction	Change of Use/Expansion	Dwelling units	Retail Square Footage	On-site Employees	TDM Points required
Tier 1	Х		10-25	>5,000	>12	10 points
Tier 2	Х	Х	25-60	>10,000	>25	15 points
Tier 3	Х	Х	60-100	>15,000	>100	20 points
Tier 4	Х	Х	>100	>20,000+	>150	30 points

<sup>III</sup> On-site employees is a total count of all employees physically present at the proposed project location at least three days a week.



### **Example: Stokes West Development**

# UCI Development | Stokes West

Cleveland, Ohio









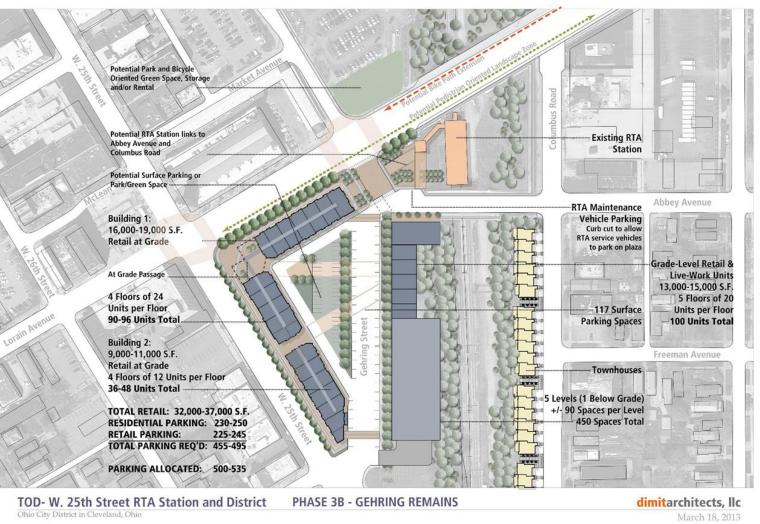
# **Applicant Requirements**

TDM Plan:

- 1. Application
- 2. Demonstrative site plans
- 3. Supportive documentation
  - Justification for TDM measures
  - Implementation and maintenance plan
  - Monitoring and reporting plan
- 4. TDM Registration via the Division of Licenses and Assessments
  - Requires annual renewal for the first 3 years, followed by a requirement of every 3 years assuming consistent compliance
  - Fee set by Board of Control



### **Demonstrative Site Plans**







### **Complete Streets: Key Features and Benefits**

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### High-Visibility Crosswalk

Wide crosswalks improve pedestrian safety. Crosswalks should also be highly illuminated, raised, and have pedestrian count-down signals.

### Transit Shelter

Bus shelters protect & comfort transit-riders and should include LED lighting, benches, maps, & dynamic messaging signs.

#### Pedestrian Refuge Island

Refuge islands in center of streets protect bicyclists and pedestrians in crosswalks. They also 'calm' traffic by reducing the perceived operating width of roadways.

#### Curb Bump-Outs

Bump-outs extend curb-lines into streets to reduce crosswalk distances. Safety is enhanced because people in Bump-outs are more visible to motorists.

#### Parklets

Parklets use on-street parking spaces for seating, sidewalk cafes or bicycle parking. They can be privately constructed and maintained. They attract people to the street and serve to calm traffic.

Naugatuck Valley Council of Governments

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### Shared Lane Markings

Shared-lane markings (sharrows) are painted in travel lanes that are too narrow to allow formal bicycle lanes. Sharrows remind motorists to share the street with bicyclists.

### On-Street Parking

On-street parking is critical to meet the parking needs of businesses; it also buffers pedestrians from traffic and increases activity on downtown streets, which encourages strolling and shopping.

### Shared Street

Shared streets prioritize pedestrians and bicyclists and require motorists to operate at very slow speeds. This tool is best for low-volume streets that serve residential areas.

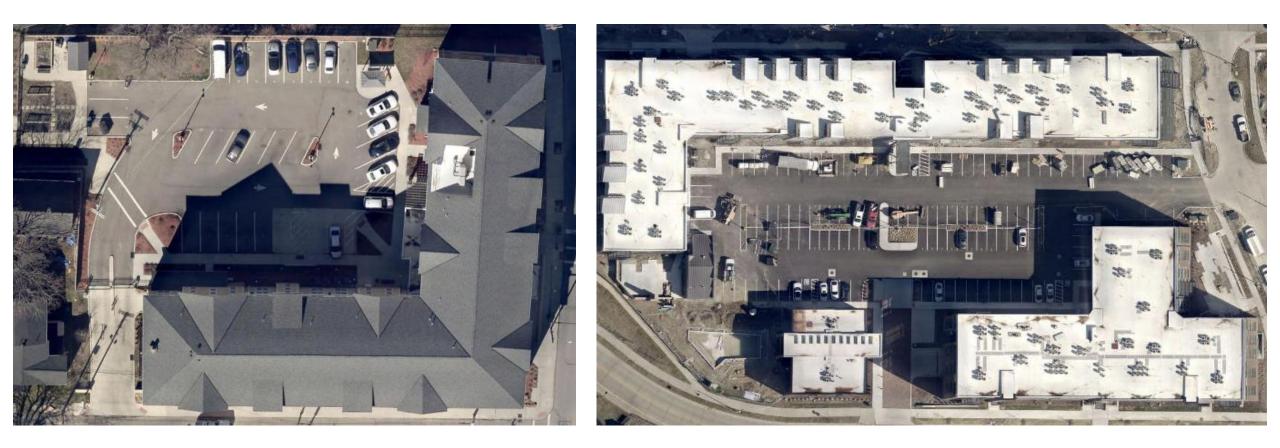
### Street Trees

Street trees create greener public spaces. The vertical tree trunks and overhead canopy of trees enclose the street, cause motorists to slow down, and provide shade for pedestrians.

AECOM



## What is built vs. what becomes possible





### What is built vs. what becomes possible





# What is built vs. what becomes possible





### **Case Study**

### Buffalo, New York – Unified Development Ordinance (Green Code) 2017

- Eliminated parking minimums citywide
- Required TDM for new construction (>5,000 sf) and renovations with change of use (>50,000 sf)

### **Key Insights:**

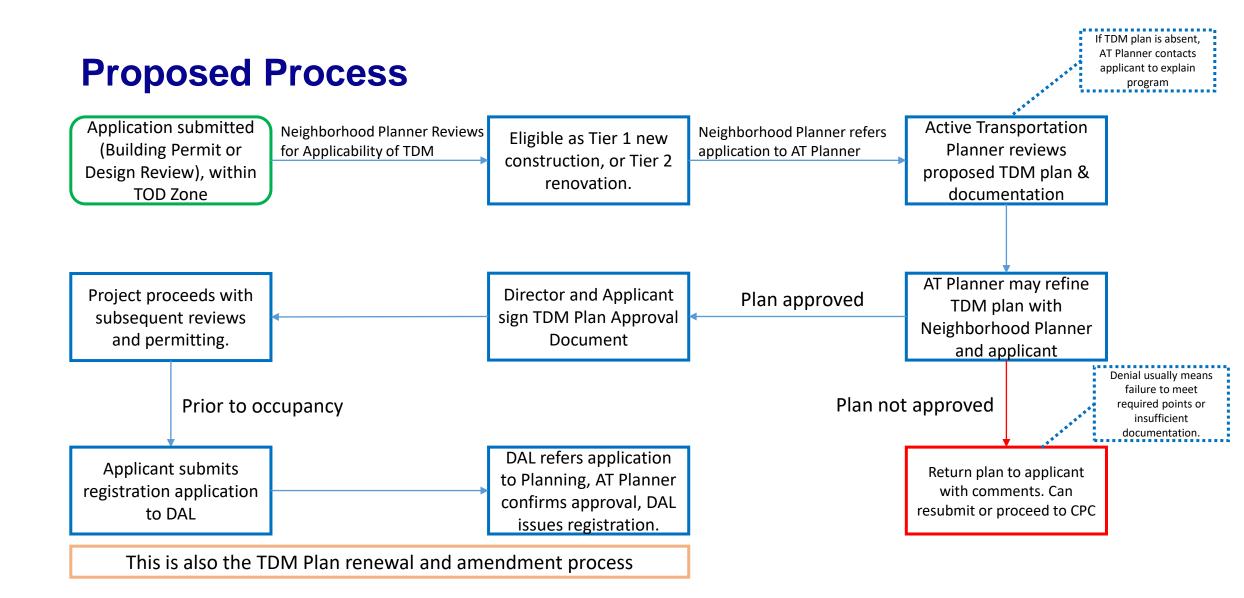
- Rather than building parking, developers shared parking
- Even new parking became shared parking
- Transit Oriented Development got a boost (new mixed-use projects popped up in transit-friendly areas that were previously uncommon in the City. The added costs of old parking requirements had served as a deterrent to new development).
- Adaptive reuse projects became more viable



### **Outcomes**

- Permit more affordable housing products
  - Surface parking spaces can cost upwards of \$5,000/space.
  - Garage parking can cost \$25,000/space, \$35,000 for below-ground garages.
  - +17% additional cost of a unit's rent attributed to parking.
- "Legalize" many of our treasured commercial and cultural districts
  - Many existing mixed-use areas are not allowed under the current zoning code, and do not meet currently mandated parking requirements.
  - Support small businesses in opening currently they are punished by expensive parking requirements or onerous variance processes.
- Enable more services and amenities within a 15-minute walk, bike ride, or transit trip
  - Building the 15-Minute City.







# Questions?



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